# **Team Coach & Enterprise Coach**

## Role and Responsibilities

- 1. AGILE coach works with client project teams on a daily basis
- 2. Guides project team hands-on in the AGILE practices adoption by working closely with the project team
- 3. Needs to be aware of the multiple roles (SCM, Development, PO) in the AGILE team and coach them accordingly
- 4. Assists in Estimation practices and help the team in Estimating the AGILE way
- 5. Needs to be part of Backlog refinement, Sprint planning, Daily sprint meetings, Sprint review and Sprint retrospective meetings and coach the team Hands-on
- 6. Helping the team in identifying impediments and groom the team in resolution mechanisms
- 7. Identify learnings from retrospective and feeding it to the next sprint cycles for improvements
- 8. Helping team deploy SCRUM dashboards and identifying clear 'DONE' criteria for Sprint cycles
- 9. Knowledgeable in Scaled Agile Framework and real life working experience in deploying and implementing SAFe preferable
- 10. Collecting AGILE metrics for the team
- 11. Conducting AGILE and SCRUM workshops (two or three days) on Foundation and Advanced concepts of AGILE/Scrum methodology like Estimation, User Stories, Engineering practices (Refactoring, CI, AGILE Testing....) and on similar other related topics like Kanban, SAFe, LEAN in AGILE etc.,
- 12. Providing consulting, coaching and mentoring support to project teams for AGILE Enablement from Traditional method. Hand holding support through debrief /clarifications on the observations made on teams activities like Developing PBIs, Splitting User Stories, Release Planning Meeting, end to end Sprint execution
- 13. Ensuring successful transition to agile methods by helping team to develop right set of practices, project environment and team culture. Maximizing effectiveness and efficiency of project outcomes
- 14. Facilitates the implementation of AGILE tools
- 15. Coordinates Project/Program (AGILE Adoption) activities and function as a subject matter expert in AGILE Methodology Responsible for scheduling, tracking and controlling the AGILE Transformation project across different sites (global) for the organization
- 16. Trains and mentors the team on agile concepts as required
- 17. Responsible for service delivery excellence
- 18. Brings add-on business from existing business accounts and lead generation
- 19. Contributes to organizational technical leadership through articles, white papers, case studies etc.
- 20. Provides support to business development team as required.
- 21. When not at client engagements he / she will be required to provide support with internal projects

#### **Key Knowledge Areas:**

- 1. Knowledge of complete software development life cycle, especially in AGILE development environment
- 2. Certified scrum master/scrum practitioner/ coach

- 3. Strong subject matter expertise and experience in using AGIL principles and techniques Kanban, Kaizen, SCRUM, XP, Iterative Development, LEAN, SAFe and similar other core principles and techniques
- 4. High degree of familiarity and operational knowledge of AGILE tools and automation technicians

## **Technical Skills:**

- 1. Understand basic fundamentals of iterative development
- 2. Understand other processes and methodologies and can speak intelligently about them and leverage other techniques to provide value to a team/enterprise
- 3. Understand basic fundamentals of software development processes and procedures
- 4. Understand the value of commitments to delivery made by a development team
- 5. Understand incremental delivery and the value of metrics
- 6. Understand backlog tracking, burndown metrics, velocity, and task definition
- 7. Familiarity with common AGILE practices, service-oriented environments, and better development practices
- 8. Understand the complexity of becoming AGILE in a complex software development environment where there is a need to meet regulatory requirements
- 9. Understand the complexity of becoming AGILE in a large organization where the software is large and complex with multisite distributed development

#### Other Skills:

- 1. Good in general Project Management and good knowledge of AGILE methodology
- 2. Experience in setting up a roadmap for the transformation to AGILE, either internally or as consultant to external organizations
- 3. Working exposure in transforming the project teams from a traditional waterfall methodology to AGILE methodology.
- 4. Ability to identify risks and issues in such large scale AGILE transformations
- 5. Excellent communication skills and interpersonal skills in English (written and spoken)
- 6. Ability to work with cross-functional and business teams to ensure smooth transformation to AGILE and playing the role of a change agent

#### Minimum Qualifications and Experience required

- 1. Educational qualification BE, BCA, MCA preferred
- 2. 10–15 years of total IT industry experience in Software Development, Project Management and Delivery Management with hands on working exposure in AGILE projects
- 3. At least 3 years of total experience should be hands-on working in an agile environment, preferably in a variety of roles, positions and projects/ domains
- 4. Role as coach & mentor (internal to organization) and AGILE consultant (external organizations) preferable (with referenced clients, projects and case-studies)
- Minimum Certified SCRUM Master (CSM) and preferably additional certifications like PMI ACP, CSPO (Certified SCRUM Product owner), CSP (Certified Scrum Professional) and CSC (Certified SCRUM Coach) and SAFe Agilist (SA)